BEFORE THE BOARD OF COUNTY COMMISSIONERS OF SPOKANE COUNTY, WASHINGTON

IN THE MATTER OF AMENDING CHARTER NO. )
CS 18 SCRILS(1) BETWEEN ADAMS, FERRY, )
LINCOLN, PEND OREILLE, SPOKANE, AND )
STEVENS COUNTIES, AS WELL AS THE )
CONTINUED INVITATION OF THE FOLLOWING )
ENTITIES TO PARTICIPATE: THE WASHINGTON )
STATE HEALTH CARE AUTHORITY (HCA), APPLE )
HEALTH MANAGED CARE ORGANIZATIONS )
(MCO), BEHAVIORAL HEALTH - ADMINISTRATIVE )
SERVICE ORGANIZATION (BH-ASO), PHYSICAL )
AND BEHAVIORAL HEALTH PROVIDERS, )
REGIONAL TRIBAL AUTHORITIES, AND OTHER )
ENTITIES SERVING THE SPOKANE COUNTY )
REGIONAL SERVICE AREA (RSA), EFFECTIVE )
DECEMBER 1, 2021 )

WHEREAS, the Board of County Commissioners of Spokane County, Washington, pursuant to Revised Code of Washington, Section 36.32.120(6), has the care of county property and the management of county funds and business; and

WHEREAS, pursuant to Revised Code of Washington, Section 71.24, the legislature has established a policy authorizing the State to cooperate with communities to establish and develop behavioral health treatment services through regional programs; and

WHEREAS, prior to implementation of the new Washington State Integrated Managed Care (IMC) system on January 1, 2019, the Board of County Commissioners of Spokane County formed the Spokane County Regional Interlocal Leadership Structure (SCRILS) charter on behalf of the Spokane Regional Service Area (RSA) which is governed by the Spokane Board of County Commissioners, led by the six-county region's county authorities, and invites the following entities to participate: the Washington State Health Care Authority (HCA), Apple Health managed care organizations (MCO), Behavioral Health-Administrative Service Organization (BH-ASO), the Governor's Office, physical and behavioral health providers, regional tribal authorities, and other entities serving the Spokane RSA, effective September 1, 2018; and

WHEREAS, on August 20, 2018, via resolution 2018-0611 and in accordance with Second Engrossed SHB1388, the SCRILS was formed and the charter adopted for the purpose of providing regional oversight to the plan, design, and implementation of the integrated managed care model for the Spokane RSA to assure behavioral health clients are at the center of care delivery and the system supports integrated delivery of physical and behavioral health care at the provider level; and

WHEREAS, in accordance with Second Engrossed SHB 1388, last provision of Section 4062 on page 119, the SCRILS and its existing charter is scheduled to expire on December 1, 2021, unless approved for continuation by the local leadership for the Spokane RSA; and

WHEREAS, as a result of feedback from behavioral health providers in the community and
other local authorities, the Board of County Commissioners of Spokane County on behalf of the Spokane RSA is adopting the amended SCRILS charter to continue through December 31, 2024.

NOW, THEREFORE, BE IT RESOLVED by the Board of County Commissioners of Spokane County that the SCRILS charter amendment is approved as noted above and in the attached agreement.

BE IT FURTHER RESOLVED that this resolution constitutes authority for the Chair of the Board, or a majority of the Board of Spokane County Commissioners, the Chief Operating Officer, the Chief Budget Officer, or the Chief Executive Officer, in other than an open meeting, to sign and enter into the above noted Amendment, attached to this Resolution.

PASSED AND ADOPTED this 2nd day of November, 2021.

BOARD OF COUNTY COMMISSIONERS OF SPOKANE COUNTY, WASHINGTON

Josh Kerns, Chair

Mary L. Kuney, Vice-Chair

Al French, Commissioner

ATTEST:

Ginna Vasquez, Clerk of the Board
1. PURPOSE
   a. To provide a leadership structure for the Spokane County Region chaired by the County Authorities, jointly administered by the County Authorities of the six-county region, the state Health Care Authority (HCA), the Apple Health Managed Care Organizations (MCOs), and the Behavioral Health-Administrative Services Organization (BH-ASO), regarding the vision for integrated health care in the region, which includes Medicaid purchasing for physical health, mental health, and substance use disorder treatment, to ensure the full continuum of care. The six counties include: Adams, Ferry, Lincoln, Pend Oreille, Spokane, and Stevens.
   b. The interlocal leadership structure will include representation from physical and behavioral health care providers, tribes, and other entities serving the Regional Service Area (RSA) as necessary.
   c. To provide a structure for the Spokane County Regional Authorities, Spokane County Regional Behavioral Health Administrative Services Organization (SCRBH-ASO), the region’s selected MCOs, and the HCA to plan, design and implement the integrated managed care model for the Spokane County RSA to assure clients are at the center of care delivery and the system supports integrated delivery of physical and behavioral health care at the provider level.
   d. The Spokane County Regional Interlocal Leadership Structure (SCRILS) will include advisory representatives from the Governor’s Office, the Spokane Regional Area’s Accountable Community of Health (Better Health Together – BHT), the Spokane County Region’s tribes and Recognized American Indian Organizations (RAIos), the Division of Social and Health Services (state hospitals), and the critical access and community hospitals. The Governor’s Office liaison will work with the SCRILS to ensure a smooth transition.
   e. The SCRILS will also create a structure and process to actively engage and receive feedback from other key stakeholders, including physical and behavioral health care providers, state, critical access and community hospitals, as well as the Spokane Regional Area’s Accountable Community of Health (Better Health Together – BHT), the region’s selected Apple Health Managed Care Organizations (MCOs), the region’s Behavioral Health – Administrative Service Organization (BH-ASO), the Health Care Authority (HCA), the Governor’s Office, and the Department of Social and Health Services (DSHS) for the purposes of strategic planning for both the transition and the evolution of the integrated managed care model in the region.
   f. Key considerations of the Spokane Regional Service Area (RSA):
      i. Facilitate and develop community-based systems of care to ensure quality services are available and accessible to individuals and families in all counties, including rural and frontier rural areas.
ii. Overcome barriers to access (rural and/or population health disparities, transportation, employment, housing)

iii. Incorporate goals of the local law and justice council into behavioral health system expectations

iv. Collaborate with the Criminal Justice System – specialty courts, prosecuting attorneys representing the actions of Designated Crisis Responders (DCRs), public defenders representing individuals detained under the Involuntary Treatment Act (ITA), law enforcement and diversion programs, jail and juvenile detention

v. Connect fully integrated managed care and the Foundational Community Supports into homeless housing efforts

vi. Collaborate with emergency management systems and hospital emergency departments

vii. Perform shared planning across all counties within the Spokane RSA

2. COMPOSITION
   a. Chair: Spokane County Board of County Commissioners Chairperson [with other counties' commissioners as designees allowed]
   b. Counties – All County Commissioners from each county [with designees allowed]
   c. Governor's Office Liaison
   d. Health Care Authority (HCA) Representative(s)
   e. Division of Social and Health Services (DSHS) Representative(s) – state hospitals
   f. Behavioral Health-Administrative Service Organization (BH-ASO) – Spokane County CSHCD Director and Assistant Director [with designees allowed]
   g. Managed Care Organizations (MCO) – One Representative from each of the four MCOs [with designees allowed]
   h. Accountable Community of Health (ACH) – Better Health Together Executive Director
   i. Tribal Authority – One Representative from each tribe and RAIO (five total)
   j. Behavioral Health Provider Representatives for the six counties:
      i. Pend Oreille County Counseling Services
      ii. Adams County Counseling Services
      iii. NEW Alliance Counseling Services (Ferry, Lincoln, Stevens Counties)
      iv. Spokane County – 3 separate behavioral health provider agencies' representatives (to be determined)
   k. Primary Health Care Provider Representative (to be determined)
   l. Note: This will be one representative self-selected from among the following:
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i. Community Health Association of Spokane (CHAS Health)
ii. NATIVE Project, Spokane, WA
iii. North East Washington Health Programs, Colville, WA
iv. Lake Roosevelt Community Health Centers, Ferry County, WA
v. Columbia Basin Health Association, Othello, WA

m. Critical Access and Community Hospital Representatives from the six counties:
i. Othello Hospital and East Adams Hospital - Adams County
ii. Memorial Hospital - Ferry County
iii. Lincoln Hospital - Lincoln County
iv. Odessa Hospital - Lincoln County
v. Newport Hospital - Pend Oreille County
vi. MultiCare Health System and PSHMC – Spokane County
vii. Providence Health & Services Mt. Carmel – Stevens County

3. KEY DELIVERABLES
a. Establish a vision for the Spokane Regional Service Area (RSA) integrated care model;
b. Provide oversight for regional resources to ensure integrated system of care is working
effectively for all counties and communities in the region;
c. Discuss and identify region’s performance gaps and capacity/access/growth planning
needs.
d. Discuss and identify integrated managed care resource priorities among regional
stakeholders.
e. Discuss how to address integrated managed care resource priorities.
f. Discuss policy change ideas, if needed, to address the region’s priorities and collaborate
on how to communicate and implement the policy changes at various levels within the
system of care.
g. Act as a collective regional voice regarding the region’s integrated managed care
resource priorities and needs.
h. Provide oversight for the regional integrated system of care design and ensuring an
optimal transition. Spokane RSA has the following measurable milestones for
transitioning to fully integrated managed care:
   1. Fully Integrated Managed Care model was integrated and implemented with the
      MCOs and BH-ASO by January 1, 2019.
   2. SCRIBHO ended contracts on December 31, 2018, performed close out activities
      through June 30, 2019.
   3. Spokane County Region’s BH-ASO was implemented and effective by January 1,
      2019.
   4. Support the efforts of the BHT proposed model for “bi-directional” integration of
care.

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5. Spokane RSA integrated care model and plan does not necessarily include a “braided funding” model involving local funding from any of the counties in the Spokane RSA. It may include braided funding from among the MCOs, BH-ASO, and possibly BHT.
   i. Establish stakeholder engagement;
   j. Identify and eliminate service gaps in the system of care, collaborate to responsibly address and close service gaps.
   k. Oversight and ongoing monitoring of the fully integrated managed care model including:
      1) Alignment, contracting, administrative functions, and other processes to minimize administrative burden at the provider level to achieve outcomes;
      2) Implementation of fully integrated managed care in the regional service area, including design of an early warning system to monitor ongoing success to achieve better outcomes and to make adjustments to the system as necessary;
      3) Development of regional coordination processes for capital infrastructure/information technology (and other “soft” capital infrastructure) requests, local/regional capacity building, workforce adequacy, health information and exchange technology and other community investments related to behavioral health (and integration with Primary Care);
      4) Identify, use, share, monitor and build on measures and data consistent with, but not limited to, RCW 70.320.030 and 41.05.690, for tracking and maintaining regional accountability for delivery system performance; and
      5) Collaboration with regional stakeholders to determine which value-add services will best support a bidirectional system of care among the MCOs and BH-ASO.

4. MEETING STRUCTURE
   a. The chairman of the Spokane Board of County Commissioners (BoCC) will be the Chair of the SCRILS; another County Authority from the Spokane RSA may act as the SCRILS chair in the BoCC chairman’s absence.
   b. The Spokane County Regional Interlocal Leadership Structure (SCRILS) will meet at least quarterly with additional meetings scheduled as necessary to meet deliverable timeframes.
   c. The SCRILS will create ad-hoc subgroups as necessary to develop specific proposals and will also rely on the Spokane County Region’s Accountable Community Health (BHT) and its workgroups when appropriate, and in order to avoid duplication of efforts.
   d. Representatives of the SCRILS will also attend ad-hoc subgroup meetings as requested.
   e. Time will be set aside during the regular SCRILS meetings for stakeholder input and dialogue.

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5. DECISION MAKING
   a. Consensus is the preferred model for decision making.
   b. If voting is necessary:
      i. Counties – One vote from each of the six counties;
      ii. MCOs – All MCOs will share one vote between them. In the event that the
          MCOs are unable to come to consensus, the MCOs will abstain from voting;
      iii. BH-ASO – One vote;
      iv. Governor’s Office Liaison – Advisory vote only;
      v. HCA – Advisory vote only;
      vi. DSHS – Advisory vote only;
      vii. ACH – Advisory vote only;
      viii. Tribal Authorities – Advisory vote only; and
      ix. Behavioral Health Provider Representatives – Advisory vote only;
      x. Primary Health Care Provider Representative - Advisory vote only; and
      xi. Critical Access and Community Hospitals – Advisory vote only.

6. REVISIONS TO CHARTER
   This Charter will be reviewed and revised as necessary by a simple majority of all voting
   members, including at transition points.

7. EXPIRATION
   The local leadership for the Spokane County Region Interlocal Leadership Structure
   (SCRILS) has approved the continuation of the SCRILS in accordance with 1388-S.PL.pdf
   (wa.gov). The local leadership has determined the new expiration date for the
   SCRILS to be December 31, 2024.
County and State Authorities

Refer to individual signature pages which follow for these counties:

- Adams County Authority
- Ferry County Authority
- Lincoln County Authority
- Pend Oreille County Authority
- Spokane County Authority
- Stevens County Authority
PASSED AND ADOPTED this __________ day of ____________________, 2021.

BOARD OF COUNTY COMMISSIONERS
ADAMS COUNTY, WASHINGTON

______________________________
Chair

______________________________
Vice Chair

______________________________
Commissioner

Resolution No. __________________

Attest:

______________________________
Patricia Phillips
Clerk of the Board
PASSED AND ADOPTED this __________ day of ______________________, 2021.

BOARD OF COUNTY COMMISSIONERS
FERRY COUNTY, WASHINGTON

_________________________________________
Chair

_________________________________________
Vice Chair

_________________________________________
Commissioner

Resolution No. _________________________

Attest:

_________________________________________
Amanda Rowton
Clerk of the Board
CS 18 SCRILS(1)
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PASSED AND ADOPTED this _day of __________________________, 2021.

BOARD OF COUNTY COMMISSIONERS
LINCOLN COUNTY, WASHINGTON

______________________________
Chair

______________________________
Vice Chair

______________________________
Commissioner

Resolution No. ________________

Attest:

______________________________
Tara Holden
Clerk of the Board
PASSED AND ADOPTED this ____________ day of ______________________, 2021.

BOARD OF COUNTY COMMISSIONERS
PEND OREILLE COUNTY, WASHINGTON

___________________________________________
Chair

___________________________________________
Vice Chair

___________________________________________
Commissioner

Resolution No. ___________________________

Attest:

___________________________________________
Crystal Zieske
Clerk of the Board
PASSED AND ADOPTED this 2nd day of November, 2021.

BOARD OF COUNTY COMMISSIONERS
SPOKANE COUNTY, WASHINGTON

Chair

Vice Chair

Commissioner

Resolution No. 21-0759

Attest:

Anna Vasquez
Clerk of the Board
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PASSED AND ADOPTED this __________ day of __________________________, 2021.

BOARD OF COUNTY COMMISSIONERS
STEVENS COUNTY, WASHINGTON

__________________________________________
Chair

__________________________________________
Vice Chair

__________________________________________
Commissioner

Resolution No. ____________________________

Attest:

__________________________________________
Jonnie Brown
Clerk of the Board
The following list of organizations are invited to participate in the SCRILS Charter. The following generic signature page shall be used for each of these participants.

Governor’s Office Liaison

Health Care Authority

Department of Social and Health Services

BH-ASO - Spokane County CSHCD

MCO - Amerigroup

MCO - Community Health Plan of Washington

MCO - Coordinated Care Corporation

MCO - Molina Healthcare of Washington

MCO - United Healthcare Community Plan

ACH – Better Health Together

Tribal Authority (5 different Tribal Authorities)

Pend Oreille County Counseling Services

Adams County Counseling Services

NEW Alliance Counseling Services

Spokane County Behavioral Health Provider (3 different providers)

Primary Health Care Provider

Othello Hospital, Adams County

East Adams Hospital, Adams County

Memorial Hospital, Ferry County

Odessa Hospital, Lincoln County

Lincoln Hospital, Lincoln County
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Newport Hospital, Pend Oreille County

MultiCare Health System, Spokane County

Providence Health & Services (PSHMC), Spokane County

Providence Health & Services (Mt. Carmel), Stevens County

Generic Signature Page

ACKNOWLEDGEMENT

As the representative for the SCRILS participant organization identified below, the
undersigned acknowledges they have reviewed the SCRILS Charter and support the
purpose, key deliverables and structure of the SCRILS. The undersigned representative

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agrees to participate in the SCRILS in a voting or advisory capacity as identified within the
SCRILS Charter. Any changes to the SCRILS Charter will be coordinated with and
approved by the county authorities in collaboration with SCRILS participants.

Organization’s Name: __________________________________________________________

Name of Person Signing: ______________________________________________________

Signature: ____________________________________________________________________

Date: _______________________________________________________________________

Please email this completed signature page to jnapier@spokanecounty.org.
Submit to Clerk of the Board with accompanying paperwork (Resolutions, Agreements, etc.)

AGENDA SHEET

SUBMITTING DEPARTMENT: Community Service, Housing and Community Development

CONTACT PERSON: Jamie Gadd

PHONE NUMBER: 477-4512

CHECK TYPE OF MEETING BELOW:  

BELOW FOR CLERK’S USE ONLY:

Clerk's Resolution No. 21-0759

Approved: Majority/Unanimous

Denied: Majority/Unanimous

Renews/Amends No.

Public Works No.

Purchasing Dept. No.

☐ 2:00 PM CONSENT AGENDA


BACKGROUND: (Attach separate sheet(s) if necessary):

The purpose of this Spokane County Regional Interlocal Leadership Structure (SCRILS) charter is to form a leadership structure for the Spokane County Regional Service Area (RSA) that will plan, design, and implement the integrated managed care model, to assure behavioral health clients are at the center of care delivery and the system supports integrated delivery of physical and behavioral health care at the provider level. Membership includes Adams, Ferry, Lincoln, Pend Oreille, Spokane, and Stevens County Authorities, and will include inviting the HCA, selected regional MCOs, and the BH-ASO as members. The planned advisory members include representatives from the Washington State Governor’s Office, Better Health Together (Spokane Regional Service Area’s Accountable Community of Health Service organization), physical and behavioral health providers, regional tribal authorities, and other entities.

In accordance with Second Engrossed SHB 1388, last provision of Section 4062 on page 119, the SCRILS and its existing charter is scheduled to expire on December 1, 2021, unless approved for continuation by the local leadership for the Spokane RSA. Based on feedback from behavioral health providers in the community and other local authorities, the SCRILS membership is looking to extend the charter through December 31, 2024.

FISCAL IMPACT: None

REQUESTED BOARD ACTION: Approve

This Item will need to be codified in the Spokane County Code: No