

The background features abstract, flowing, ribbon-like shapes in shades of green and orange against a dark background. The green shapes are on the left and top, while the orange shapes are on the right and bottom, creating a sense of movement and depth.

SHERIFF'S OFFICE 2018 BUDGET PRESENTATION

JURISDICTIONS COVERED BY THE SPOKANE COUNTY SHERIFF'S OFFICE

- Unincorporated areas of Spokane County
- It's easier to list jurisdictions not solely covered by the Spokane County Sheriff's Office:
 - Liberty Lake
 - City of Spokane
 - Airway Heights
 - Cheney

SPOKANE COUNTY'S 2006 DRAFT CAPITAL FACILITIES PLAN

- The Sheriff's Department employs 242 commissioned Deputy Sheriffs to serve 1,758 square miles of the County.
- The Level of Service for deputies is the number of commissioned deputies per 1,000 County residents.

SPOKANE COUNTY'S 2006 DRAFT CAPITAL FACILITIES PLAN

- The population of the unincorporated County plus the population of the cities and towns served by the Sheriff total 215,324 people per the Washington State Office of Financial Management.
- This equates to a level of service of 1.12 officers per 1000 people.

SPOKANE COUNTY'S 2006 DRAFT CAPITAL FACILITIES PLAN

- The Spokane County Sheriff's Office provides contractual law enforcement services for the City of Spokane Valley with a population of 87,000 and the County Sheriff's Office has assigned 100 deputies to provide these services.
- The Level of Service ratio per 1,000 Spokane Valley residents currently is 1.15.

SPOKANE COUNTY'S 2006 DRAFT CAPITAL FACILITIES PLAN

- The remainder of the population of the unincorporated County plus the population of the remaining seven small cities and towns served by the Sheriff's Office total 128,327 people with 142 deputies to provide those services.
- The Level of Service ratio per 1,000 population currently is 1.11 deputies.

SPOKANE COUNTY'S 2006 DRAFT CAPITAL FACILITIES PLAN

- The current adopted Level of Service that was adopted by the Spokane County Steering Committee is **1.01**
- **County Sheriff's Department has indicated this is an inadequate staffing level compared to the national average of 2.3 per 1,000 population for departments outside of Spokane County.**

SPOKANE COUNTY'S 2006 DRAFT CAPITAL FACILITIES PLAN

- National trends place Spokane County's current LOS well below the national average of
 - **2.7** deputies per 1,000 population for suburban counties,
 - **2.5** deputies per 1,000 population for rural counties.
- **The minimum staffing level suggested by the Spokane County Sheriffs Department is 1.5 deputies per 1,000 population**

SPOKANE COUNTY'S 2006 DRAFT CAPITAL FACILITIES PLAN

- The existing Level of Service for Spokane County to be 1.12 police for every 1,000 people.
- Increasing the current Level of Service to 1.5 deputies will require the County to hire an addition 150 officers by the year 2016

❖ Includes City of Spokane Valley.

STAFFING IN 2006

- **Spokane County Sheriff's Office 2006 officer/1000 ratio:**
 - **1.11 deputies/1000 population**
 - **Number of deputies in 2006:**
 - **142 Deputies**

❖ Data is for **Unincorporated** Spokane County to include all small towns **minus** the City of Spokane Valley only.

2016 STAFFING LEVELS STATUS QUO

- Spokane County's 2016 Projected need based on the 2006 Unincorporated level of service:

- **1.11 deputies/1000**

- **175 deputies**

- **+33**

❖ Data is for **Unincorporated** Spokane County to include all small towns **minus** the City of Spokane Valley only.

SPOKANE COUNTY'S PROJECTED NEED FOR 2016

- Spokane County's 2016 Projected need based on **reducing** the 2006 Sheriff's Office level of service from:
 - **1.11 deputies/1000 to 1.01 deputies/1000**
 - **1.01/1000 staffing ratio:**
 - **159 deputies**
 - **+17 Deputies**

❖ Data is for **Unincorporated** Spokane County to include all small towns **minus** the City of Spokane Valley only.

WHY WOULD THE BOCC PLAN FOR THE FUTURE BY REDUCING THE LEVEL OF SERVICE FROM 2006 LEVELS?

- Sheriff's Office has been used as the Gatekeepers for the rest of the Criminal Justice System in Spokane County.

WHY WOULD THE BOCC PLAN FOR THE FUTURE BY REDUCING THE LEVEL OF SERVICE FROM 2006 LEVELS?

- BoCC's/Budget Office logic:
 - If we hire more deputies they will arrest more people and the Criminal Justice System will need more: Judges, Prosecutors, Defense Attorneys, a larger jail.
 - Don't *arrest* people to keep costs down.

RESULTS OF BOCC'S GATEKEEPER LOGIC?

- A crippled Sheriff's Office Investigative Unit.
- Sheriff's Office unable to be proactive.
- No Traffic Unit in Unincorporated Spokane County.
- Criminals who know there is no accountability for committing crimes in Spokane County.
- The crime rate we now face.
 - The two edged sword

SHERIFF'S OFFICE PROJECTED NEED FOR 2016

- Sheriff's Office Target for 2016 was:
 - **1.5 deputies/ 1000 population**
 - **Number of deputies needed:**
 - **236 deputies**
 - **+94 deputies**

❖ Data is for **Unincorporated** Spokane County to include all small towns **minus** the City of Spokane Valley only.

WHERE ARE WE IN 2017?

- Today 2017 the **Unincorporated** Spokane County Sheriff's Office has a officer/1000 ratio of:
 - **.76 deputies/1000 population**
 - **Current number of deputies:**
 - **112**
 - **-21% from 2006**

❖ Does not include Medical Lake, Deer Park or City of Spokane Valley

WHERE WILL THESE CUTS TAKE THE SHERIFF'S OFFICE STAFFING LEVELS IN 2018?

- **7.5% across the board cuts = \$1.3 Million budget cut**
- Resulting in:
 - **12 deputy positions being cut**
 - **The closure of 2 patrol districts**

RESULTS OF \$1.3 MILLION BUDGET CUTS IN 2018

- Sheriff's Office 2018 Projected Staffing level:
 - 100 deputies serving Unincorporated Spokane County
 - Deputy/1000 Population Ratio of:
 - .67 Deputies/1000 population

❖ Does not include Medical Lake, Deer Park or City of Spokane Valley

CITY OF SPOKANE POLICE DEPARTMENT

- TOTAL # POLICE OFFICERS: 325
- TOTAL POPULATION: 217,300
 - 1.5 Officers/1000 Population

ALL JURISDICTIONS SERVED BY THE SPOKANE COUNTY SHERIFF'S OFFICE

- Total Population: 252,250
- Total Deputies: 225
 - .89 Deputies/1000 Population

SHERIFF'S OFFICE V. SPD STAFFING

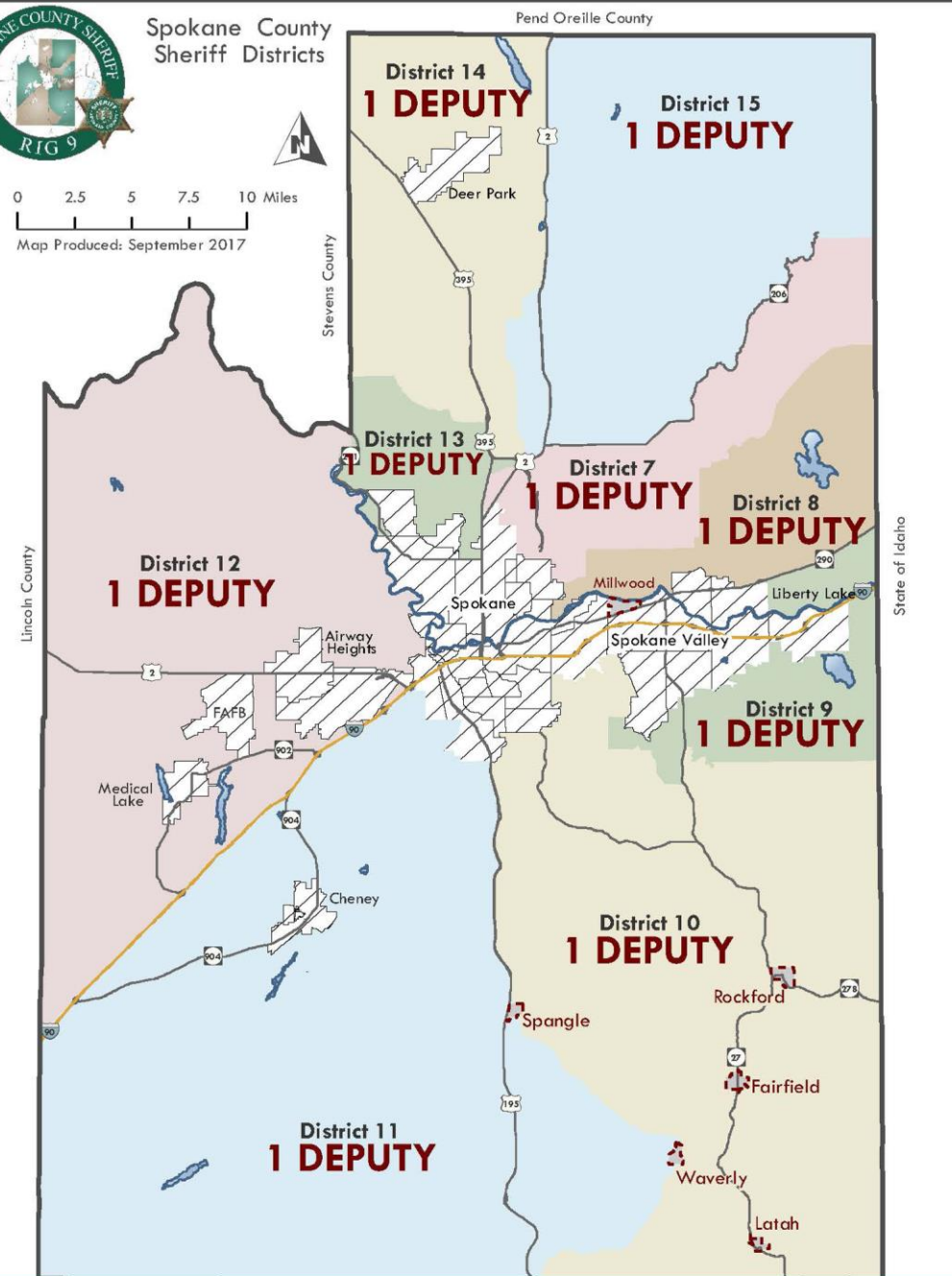
	Sheriff's Office	SPD
Population	252,250	217,300
Sworn Personnel Deputies/Officers	225	325
Officer/1000	.89	1.5



Spokane County Sheriff Districts

0 2.5 5 7.5 10 Miles

Map Produced: September 2017



August 2017 Minimum Staffing: 9 Deputies to Patrol All Unincorporated Areas of Spokane County

5 SCENARIOS RELATING TO THE PAST 12 YEARS

- 2006 CMP based on 1.5 deputies/1000:
 - Additional FTE's: +94
 - Additional Salary: +\$9.6M
 - Impact on Overtime: Foreseen Overtime eliminated
 - Additional M&O: +\$1.1M
 - Additional vehicles: +\$1.6M
 - Estimated Impact on General Fund: +\$9.2M

- ❖ Estimated Impact= Impact-OT savings

5 SCENARIOS RELATING TO THE PAST 12 YEARS

- Current Staffing Level + 30 lost 2008-2017:
 - Additional FTE's: +30
 - Additional Salary: +\$3.06M
 - Impact on Overtime: Foreseen Overtime eliminated
 - Additional M&O: +360K
 - Additional vehicle budget: +\$1.2M
 - Estimated Impact on General Fund: +\$1.49

❖ Estimated Impact= Impact-OT savings

5 SCENARIOS RELATING TO THE PAST 12 YEARS

- Current Staffing Properly Funded Budget:
 - Additional FTE's: 0
 - Additional Capital and M&O: +**\$585K** + \$19.9M = \$20.5M
 - Impact on Overtime: No impact on Overtime
 - Additional M&O: **0**
 - Additional vehicle budget: +**\$1.04M**
 - Estimated Impact on General Fund: +**\$1.6M**

❖ Based on **2017** Modified budget: \$19.9M

❖ Estimated Impact = Impact - OT savings

5 SCENARIOS RELATING TO THE PAST 12 YEARS

- Current Staffing **Less** 12 Patrol Deputy Positions & 1 Communications Officer Due to 2018 Cuts:
 - **LESS** FTE's: **-13**
 - Decreased Salary: **-\$1.3M**
 - Impact on Overtime: **Unknown Increase**
 - Additional M&O: 0
 - Estimated Impact on General Fund: **-\$1.3M**

2017 V. 2006 GENERAL FUND BUDGET

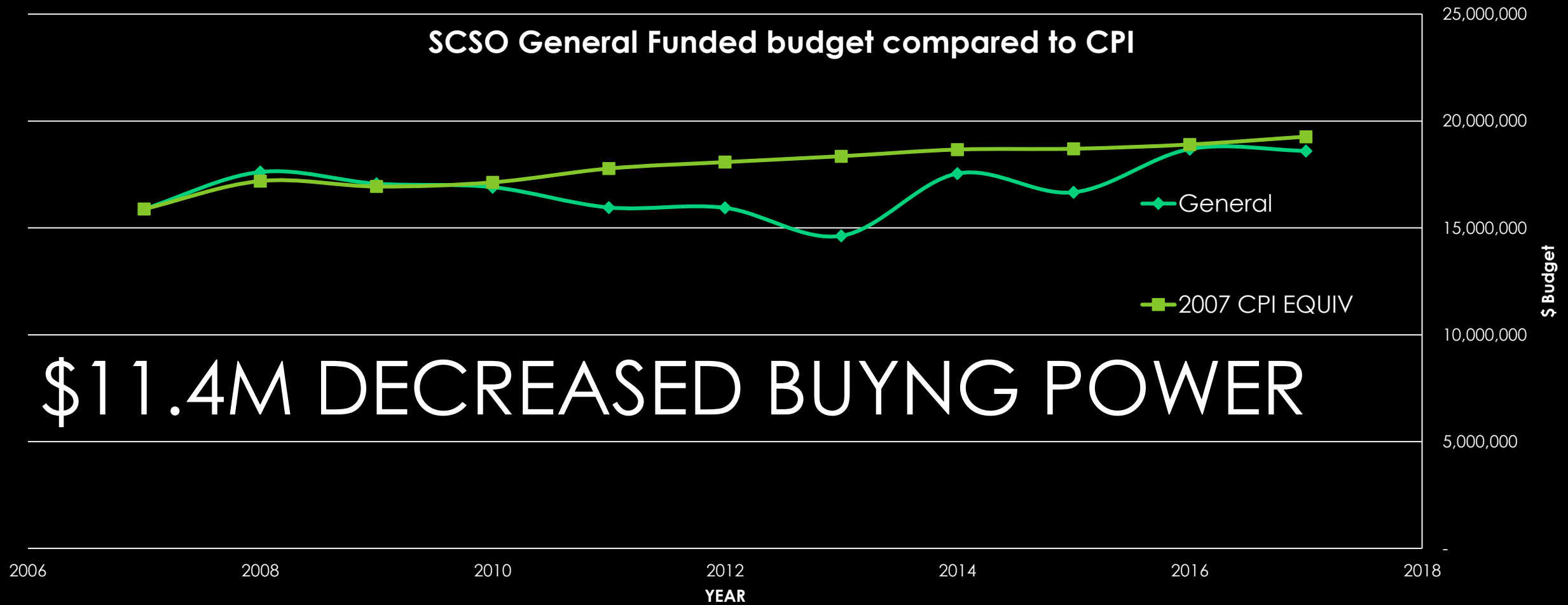
- 2007 Adopted GF: \$15.7M
- 2017 Adopted GF: \$18.2M
- 2007 DUFEB: \$594K
- 2017 DUFEB: \$1.3M

BUDGET PURCHASE POWER DECLINE

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017
General	15,886,834	17,615,963	17,068,863	16,906,563	15,957,476	15,939,983	14,630,056	17,545,807	16,666,652	18,689,693	18,604,030
2007 CPI EQUIV	15,886,834	17,195,190	16,939,960	17,134,440	17,780,620	18,081,540	18,356,080	18,668,060	18,704,480	18,903,280	19,269,810

CPI AFFECT ON SHERIFF'S OFFICE BUDGET

SCSO General Funded budget compared to CPI



\$11.4M DECREASED BUYING POWER

BUDGET PURCHASE POWER DECLINE

- \$11,408,374  Decline

2017 V. 2006 GENERAL FUND BUDGET ADJUSTED FOR CPI

- 2007 Adopted GF: \$15.7M
- 2017 Adopted GF: \$18.2M
- **2017 Adopted GF Adjusted for CPI: \$28.6M**

PERCENT OF GENERAL FUND

- Depending on budget structure used the Sheriff's Office is: 9.4-10+% of the General fund

2000 V. 2017 VEHICLE BUDGET

- Sheriff's Office 2000 Vehicle Budget: \$621K
 - Sheriff's Office 2017 Vehicle Budget: \$515K
-
- 60 vehicles at 150K miles
 - 30 above 180K

2000 V. 2017 VEHICLE BUDGET

- Under current funding levels it will take 5 years to replace the above listed vehicles.
 - An additional 125K miles added to the last of the vehicles replaced at the 5 year mark
 - Rest of fleet continues to age and gain mileage
- Properly funded annual vehicle budget=
\$1.56M

EQUIPMENT ISSUES: WHY?

- No Capital Budget Plan
 - Aging Weapons
 - Aging Tasers
 - 2012 Reached critical mass with MDC'S for Cars
 - Gun Range: Partnership with Air Force

EQUIPMENT ISSUES: WHY?

- SPOKANE COUNTY BUDGET PHILOSOPHY?
 - CRISIS BUDGET MANAGEMENT
 - NO LONG RANGE PLANNING
 - NO STRATEGIC PLANNING ABILITY

WHY PATROL: CAN'T YOU CUT ELSEWHERE?

- M&O & Capital: 12%
- MIDDLELEVEL/COMMAND LEADERSHIP: 4% OF TOTAL STAFF
- UNINCORPORATED DETECTIVES:
 - 3 MAJOR CRIMES: SAME NUMBER FOR LAST 34+ YEARS
 - 4 SEX CRIMES

WHY PATROL: CAN'T YOU CUT ELSEWHERE?

- 8 PROPERTY CRIMES: DOWN 10 FROM 2010
- SPOKANE COUNTY HAS NO TRAFFIC UNIT
- SPOKANE COUNTY HAS LIMITED SUPPORT STAFF
 - Bleeding our best and brightest because we are not competitive in the job market.
 - LOW wages & TOO much work

WHY PATROL: CAN'T YOU CUT ELSEWHERE?

- SAFE STREETS GANG AND DRUG TASKFORCE:
 - SPOKANE COUNTY'S LAST DRUG AND GANG SUPPRESSION EFFORT
 - SPOKANE COUNTY HAS NO STREETLEVEL DRUG OR GANG UNIT

S.C.O.P.E CUTS: CUTS THAT MAKE NO SENSE

- Hours of service SCOPE provides Spokane County Region:
 - Total Hours Past 5 years: 343944
 - Savings to Spokane County: \$10,332,077
 - ❖ Value of volunteer service: \$30.04/hr.
- 2017 hours through Sept.

S.C.O.P.E IS FORCE MULTIPLIER FOR SPOKANE COUNTY SHERIFF'S OFFICE

- Citizen on Patrol
- Sheriff's Incident Response Team
 - Traffic control/ Accidents/ Major incidents
 - Crime scenes control
 - Parades
- Major Crimes
 - Cold Case review
- Property Crimes
 - Pawn Data Base
 - Working with property crimes detectives

NO S.C.O.P.E: WHO DOES ALL THIS WORK?

- Answer: Deputies on Overtime
- Result: More costs to Spokane County

- This will be a self inflicted wound on the part of the BoCC/Budget Office



DWLS RELICENSING PROGRAM

SHERIFF'S OFFICE ACCOMPLISHMENTS THAT HAVE HELPED
SPOKANE COUNTY'S BUDGET WHICH
RECEIVED NO RECOGNITION FROM THE BUDGET OFFICE OR BOCC

- Traffic School: 100% of monies stay in Spokane County to train deputies and citizens.
- Training Unit: Has saved Spokane County \$3.9M, is economic generator, \$5.3M and provides free training for deputies.
- All jurisdictions pay for dispatching.

SHERIFF'S OFFICE ACCOMPLISHMENTS

- 2007 developed plan to develop capital replacement budget.
 - BoCC killed concept in 2009
- Helicopter: Surrounding Jurisdictions help pay for operation costs. (Includes Idaho)

SHERIFF'S OFFICE ACCOMPLISHMENTS

- Built a take home car program with no additional monies for BoCC.
 - Improved response ability
 - Increased amount of time patrol deputies are in the field
 - Reduced maintenance costs due decreased wear and tear on vehicles

SHERIFF'S OFFICE ACCOMPLISHMENTS

- Developed a priority based budget philosophy
- Maintained our customer service focus
- Brought Crime Check back (Force multiplier for Patrol)
- Rebuilt the radio communication system
 - No additional GF monies

SHERIFF'S OFFICE ACCOMPLISHMENTS

- Developed a business plan centered on **Intelligence Led Policing**.
 - This is one of the main reason we have not lost control of crime in Spokane County
 - Helps us target the areas and criminals that need to be addressed.
 - The other reason for decreasing crime rates, we have great men and women who serve Spokane County.

THE TWO EDGED SWORD

- The men and women of the Spokane County Sheriff's Office have reduced both violent crime and property crimes despite the BOCC's actions.
- Property Crimes have never risen above 2004 crime rates.
- Violent Crimes have been the lowest in 20 years.
 - This trend is changing. Slightly up over past 3 years.

THE TWO EDGED SWORD

- So Sheriff why do you need more staffing?
- We cannot staff patrol districts at our current levels let alone cover sick and vacation issues.
 - For minimum staffing it takes 54 Deputies to cover 9 patrol districts 24/7/365
 - We currently have only 52.5 Deputies To cover 9 patrol Districts
- As noted the crime rate trends are changing.

THE TWO EDGED SWORD

- If something is not done to fix the Criminal Justice System and increase Sheriff's Office's ability to deal with these current trends we will lose control of crime in the Spokane County region in 5 years and we may be too late.

JURISDICTIONS COVERED BY SHERIFF'S OFFICE WITH STAFFING DEDICATED TO THE UNINCORPORATED COUNTY

Unincorporated Spokane County	144,788
Fairfield	620
Latah	195
Millwood	1,790
Rockford	480
Spangle	275
Waverly	117
Total	148,265
	.76/1000

JURISDICTIONS COVERED BY SHERIFF'S OFFICE WITH ADDITIONAL STAFFING PROVIDED TO UNINCORPORATED COUNTY BY THE JURISDICTIONS

Unincorporated Spokane County	144,788
Deer Park	4,105
Fairfield	620
Latah	195
Medical Lake	4,990
Millwood	1,790
Rockford	480
Spangle	275
Waverly	117
Total	157,360
	.75/1000

JURISDICTIONS COVERED BY THE SPOKANE COUNTY SHERIFF'S OFFICE

Unincorporated Spokane County	144,788
Deer Park	4,105
Fairfield	620
Latah	195
Medical Lake	4,990
Millwood	1,790
Rockford	480
Spangle	275
Spokane Valley	94,890
Waverly	117
Total	252,250