Priority Setting

- Targets
  - Reduce Admissions
  - Reduce LOS
  - Address racial and ethnic disparities

- Challenge Statements
  - Themes
  - Blueprint Recommendations

- Narrowing challenge areas
- Work Groups
Challenge Statements

- Challenge statements should be defined as a specific problem, not in a way that presumes a solution:
  - “County X needs to introduce a pre-trial risk assessment” is not an appropriate challenge statement
  - In contrast, “Pre-trial detention decisions in County X do not systematically take into account objective indicators of risk of flight or re-arrest.”
Decision Point 1: Arrest

- Themes: Lack of pre-arrest diversion options
- Blueprint (5.3):
  - LEAD
  - Ceasefire
  - Neighborhood Crime Prevention
  - CIT
  - Combine various law enforcement functions
Decision Point 2: Charge

- Themes: Lack of pre-charge diversion options
- Blueprint:
  - Expand **pre-charge** diversion and alternatives for low-level first-time offenders (5.4(3))
  - DWSL3 diversion and relicensing (5.6(2))
  - Speedy prosecutor disclosure (5.6(1))
Decision Point 3: Assignment of Counsel

- Themes: Client meetings
- Blueprint (5.7):
  - Videoconferencing
  - Phone or email contact
  - Visiting space
Decision Point 4: Pretrial Release

- Themes: Expand pretrial services, Bail
- Blueprint:
  - Risk/Needs Assessment (5.4(1))
  - 24-hour intake facility (5.4(2))
  - Rule 3.2: Presumption of OR; least restrictive conditions (5.5(8))
Decision Point 5: Case Processing

- Themes: Lack of unified system, continuances, FTAs, competency determination, ECR

- Blueprint:
  - Emulate Juvenile Justice reforms: RNR, quality assurance, EBPs → DMC (5.5(1))
  - Minimize unnecessary hearings (5.5(2))
  - Eliminate mandatory appearances (5.5(4))
  - Concurrent prosecution (5.5(3))
  - Shared case management system (5.5(7))
  - Expand Drug Court & evaluate MH Court (5.5(9)/ 5.6(5) & (10))
  - Evaluate ECR & modify based on BPs (5.6(3) & (4))
Decision Point 6: Disposition and Sentencing

- Themes: Sentencing alternatives, LFOs
- Blueprint:
  - Alternative sanctions for LFOs (5.5 (5))
  - Alternative sentencing programs and expanded EHM (5.5(6)/5.8(2))
Decision Point 7: Post-conviction process and supervision

- Themes: Probation overlap, lack of discretion and graduated sanctions; under-utilized jail alternatives; reentry planning
- Blueprint:
  - Swift & certain sanctions (5.5(6))
  - Combine probation services (5.9(1))
  - Risk/needs case management & EBPs (5.9(2))
  - Active community supervision (5.9(3))
  - Reduce probation caseloads (5.9(4))
  - Community Corrections Center (5.8(1))
  - Classification and specialized populations (5.8(4))
Narrowing challenge areas

- Strong evidence of cause & effect
- What can we address meaningfully?
- Which are closest to our core objectives?
- Which are not already being addressed?
- Which have a measurable impact on the challenges and priorities at hand?
Work Groups: Generate new ideas

- Look elsewhere first
  - To what extent have others made progress on the issue?
  - How?
  - How might these solutions be imported?
- Open innovation: engage many
  - Crowd-source ideas
  - User-centered design
  - Design and test