SAFETY + JUSTICE CHALLENGE

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Priority Setting

- Targets
 - Reduce Admissions
 - Reduce LOS
 - Address racial and ethnic disparities
- Challenge Statements
 - Themes
 - Blueprint Recommendations
- Narrowing challenge areas
- Work Groups

Challenge Statements

- Challenge statements should be defined as a specific problem, not in a way that presumes a solution:
 - "County X needs to introduce a pre-trial risk assessment" is not an appropriate challenge statement
 - In contrast, "Pre-trial detention decisions in County X do not systematically take into account objective indicators of risk of flight or re-arrest."

Decision Point 1: Arrest

- Themes: Lack of pre-arrest diversion options
- Blueprint (5.3):
 - LEAD
 - Ceasefire
 - Neighborhood Crime Prevention
 - CIT
 - Combine various law enforcement functions

Decision Point 2: Charge

- Themes: Lack of pre-charge diversion options
- Blueprint:
 - Expand pre-charge diversion and alternatives for low-level first-time offenders (5.4(3))
 - DWSL3 diversion and relicensing (5.6(2))
 - Speedy prosecutor disclosure (5.6(1))

Decision Point 3: Assignment of Counsel

- Themes: Client meetings
- Blueprint (5.7):
 - Videoconferencing
 - Phone or email contact
 - Visiting space

Decision Point 4: Pretrial Release

- Themes: Expand pretrial services, Bail
- Blueprint:
 - Risk/Needs Assessment (5.4(1))
 - 24-hour intake facility (5.4(2))
 - Rule 3.2: Presumption of OR; least restrictive conditions (5.5(8))

Decision Point 5: Case Processing

- Themes: Lack of unified system, continuances, FTAs, competency determination, ECR
- Blueprint:
 - Emulate Juvenile Justice reforms: RNR, quality assurance, EBPs
 → DMC (5.5(1))
 - Minimize unnecessary hearings (5.5(2))
 - Eliminate mandatory appearances (5.5(4))
 - Concurrent prosecution (5.5(3))
 - Shared case management system (5.5(7))
 - Expand Drug Court & evaluate MH Court (5.5(9)/ 5.6(5) & (10))
 - Evaluate ECR &modify based on BPs (5.6(3) & (4))

Decision Point 6: Disposition and Sentencing

- Themes: Sentencing alternatives, LFOs
- Blueprint:
 - Alternative sanctions for LFOs (5.5 (5))
 - Alternative sentencing programs and expanded EHM (5.5(6)/5.8(2))

Decision Point 7: Post-conviction process and supervision

- Themes: Probation overlap, lack of discretion and graduated sanctions; under-utilized jail alternatives; reentry planning
- Blueprint:
 - Swift & certain sanctions (5.5(6))
 - Combine probation services (5.9(1))
 - Risk/needs case management & EBPs (5.9(2))
 - Active community supervision (5.9(3))
 - Reduce probation caseloads (5.9(4))
 - Community Corrections Center (5.8(1))
 - Classification and specialized populations (5.8(4))

Narrowing challenge areas

- Strong evidence of cause & effect
- What can we address meaningfully?
- Which are closest to our core objectives?
- Which are not already being addressed?
- Which have a measurable impact on the challenges and priorities at hand?

Work Groups: Generate new ideas

- Look elsewhere first
 - To what extent have others made progress on the issue?
 - How?
 - How might these solutions be imported?
- Open innovation: engage many
 - Crowd-source ideas
 - User-centered design
 - Design and test



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